



Title: Director, Labor Relations

FLSA Status: Exempt

BRIEF DESCRIPTION:

Maintaining a primary focus on promoting a healthy labor/management climate, the Director, Labor Relations is responsible for managing, motivating, and directing the District's employee and labor relations programs in the areas of labor contract negotiations and contract administration, drug and alcohol testing, employment law compliance, resolution of employee complaints and grievances, provide advice and counsel to staff on disciplinary actions, and to serve as an advisor to senior management and the Board on labor and management issues in order to maintain efficient employee and labor relations in support of the District's goals and objectives. This position directly reports to the District's Chief Counsel. This position is subject to a background investigation and appointment into the position is contingent on the results of a background check.

ESSENTIAL FUNCTIONS:

Note: This information is intended to be descriptive of the key responsibilities of the position. The list of essential functions below does not identify all duties performed by any single incumbent in this position. Additionally, please be aware of the legend below when referring to the physical demands of each essential function.

(S) Sedentary	(L) Light	(M) Medium	(H) Heavy	(V) Very Heavy
Exerting up to 10 lbs. occasionally or negligible weights frequently; sitting most of the time.	Exerting up to 20 lbs. occasionally; 10 lbs. frequently; or negligible amounts constantly; OR requires walking or standing to a significant degree.	Exerting 20-50 lbs. occasionally; 10-25 lbs. frequently; or up to 10 lbs. constantly.	Exerting 50-100 lbs. occasionally; 10-25 lbs. frequently; or up to 10-20 lbs. constantly.	Exerting over 100 lbs. occasionally; 50-100 lbs. frequently; or up to 20-50 lbs. constantly.

#	Code	Essential Functions	% of Time
3	S	<p>Grievance Management:</p> <ul style="list-style-type: none"> • Provides guidance and advice on disciplinary matters; negotiates and resolves sensitive and controversial issues; ensures that negotiated settlements are documented and incorporated into collective bargaining agreements where appropriate. • Oversight of District's grievance process by monitoring the day-to-day administration of disciplinary actions/grievances within all represented groups to ensure compliance with District policies and labor agreements. • Oversee the resolution of grievances and may conduct grievance hearings or act as hearing officer in grievance appeals, reviewing settlement terms for compliance with disciplinary policies and consistency with general labor relations principles, preparing and/or presenting issues in arbitration for final resolution, training supervisors on effective grievance administration and the principles of disciplinary actions, and overseeing the implementation of grievance settlements for compliance with settlement terms. 	20%



		<ul style="list-style-type: none"> • May work with and make arrangements for appropriate managerial representation; assist management in preparation for hearings. • Must communicate courteously and proactively, learn client's short-term and long-term needs, and must have the ability to see issues from the client's perspective. 	
2	S	<p>Contract Administration:</p> <ul style="list-style-type: none"> • Works collaboratively with District managers on employee relations matters to enhance organizational effectiveness and employee experience. • Interprets CBAs, MOUs and other union-management agreements and advises managers and supervisors on a course of action. • Consults with all levels of employees and union representatives to identify and resolve union and employee concerns and issues in an effective, orderly and timely manner. • Develops and implements effective counseling of supervisors in the uniform application of disciplinary procedures and measures of agreement between District and Unions. • Administers labor contracts by providing direction to District staff on the proper interpretation of the provisions of the District's various labor agreements, monitoring trends in union activity related to specific provisions to determine the need to amend the language, providing training to supervision on contract terms following renegotiation of an agreement. • Review union activity for compliance with the terms of their agreement, initiating or directing remedial action for noncompliance with the agreement, and reviewing the actions of all departments for consistent application of the provisions of the applicable agreement. 	20%
5	S	<p>Department Management:</p> <ul style="list-style-type: none"> • Manages the development and implementation of goals, objectives policies and priorities for all assigned programs. • Remains current on new trends, developments, court cases and legislation in the labor relations field at both the state and federal levels, with particular expertise and emphasis on public sector/transit labor relations matters. Monitors legislative activity that impacts assigned functional units and formulates recommendations. • Manages the Labor Relations staff by distributing work assignments to , monitoring progress and ensuring proper completion with CBA/MOU timelines and/or assignment deadlines. 	20%



		<ul style="list-style-type: none"> Review and approve staff requests for time off for compliance with District policies and procedures, reviewing bi-monthly departmental payroll for submission to the Finance Department for payment. Prepare annual departmental budget and monitoring monthly expenditures. Completing annual staff performance evaluations in a timely manner. Monitor compliance with District safety rules, and reviewing and approving opportunities for staff training and development. Directs the administration of the District's Safety and Service award program. 	
4	S	<p>Drug and Alcohol Program Management:</p> <ul style="list-style-type: none"> Directs all activities related to the drug and alcohol program. Subordinate employees under the Director's supervision are responsible for their respective functional units for all activities of the assigned program areas. Oversees the management of the drug and alcohol testing program by overseeing the administration of the Federal Drug and Alcohol Testing Regulations for safety sensitive employees, monitoring random selection procedures for regulatory compliance. Attending the annual training for latest developments and procedural changes to the regulations, meeting with employees voluntarily seeking treatment in the District's paid substance abuse treatment program, meeting with employees testing positive for a prohibited substances or misuse of alcohol and transitioning them into rehabilitation, overseeing requests for proposals for selection of service providers, monitoring the administration of disciplinary actions, approving staff training on relevant aspects of the programs for which they are responsible, and monitoring subcontractor performance for compliance with regulations. 	10%
1	S	<p>Chief Contract Strategist:</p> <ul style="list-style-type: none"> Serve as District's chief strategist and negotiator team for all collective bargaining negotiations and interim agreements. Sets an example for the overall Labor/Management climate and serves as a critical role to ensure that the labor strategy is aligned with the overall District goals and objectives. Participates in all components of the collective bargaining process. Formulates labor strategy. Assures that labor contracts meet District goals and objectives and re implemented consistently and fairly. Advises GM and Board on progress of negotiations. 	15 %



	<ul style="list-style-type: none"> • Designs and leads negotiation strategy; provides leadership and consultation to management stakeholders and members of the bargaining team . Develops proposals and counter proposals for negotiation to maintain RT’s competitive position in the labor market. • Works closely with Finance Department to determine the financial impact of union and management proposals. Conducts or manages the analysis of comparability surveys relative to matters of benefits/compensation, wages, hours and working conditions. • Works with management to ensure accurate rollout of all newly bargained provisions of any settlement or CBA. Documents changes and monitors implementation of wage increases, benefit changes and other provisions. • Plans, directs, and manages the design, implementation, communication, and administration of long range labor and represented employee relations strategies designed to preserve management rights and enhance employee commitment, motivation, and productivity. • Designs, recommends, implements, and manages the District’s strategies for interactions with union officers. • Communicates District’s official position with union leaders. Works with Operations executives to ensure coordinated messaging and appropriate discussion with union officers. • Designs, coordinates, and assists with the implementation of Districts represented employee relations strategies. Makes recommendations to executives on dealing with labor and employee related issues occurring in the business units. Advises executives and managers on approach for employee discussions and communication in coordination with the labor strategy and union communications. • Establishes and maintains organizational plans and programs designed to maintain productive relations between management and represented employees, and union officials. • Mediation/Arbitration/Fact-finding/Judicial and Other Legal Matters: Represent the District in all matters related to the legal interpretation of contracts. Coordinates with and assists labor counsel in the procreation and defense of all matters. May prepare briefs for arbitration as well as select arbitrators, gather evidence, prepare and/or testify as a witness. Responsible for the implementation of decisions and judgements. 	
6	<p>Ongoing Compliance:</p> <ul style="list-style-type: none"> • Directs and oversees administration of District’s collective 	15%



- bargaining agreement for all represented employees. Oversees strategic & operational efforts to achieve & maintain effective labor/employee relations.
- Counsels executives and managers regarding the interpretation and application of the collective bargaining agreement as well as the intent, application, and compliance requirements of labor and regulatory laws.
 - Provide strategic advice and counsel, as well as tactical guidance, to internal stakeholders in support of business priorities.
 - Supervises and monitors the administration and application of CBA requirements.
 - Directs the processing, strategy, and potential settlement of all grievances and discipline reviews. Acts as management representative in all Arbitration hearings.
 - Identifies areas of non-compliance and works with leaders to correct them.
 - Leads performance improvement efforts to improve labor processes in the operational areas, ensuring compliance with all CBA requirements while improving efficiencies and effectiveness.

JOB REQUIREMENTS:

-Description of Minimum Job Requirements-	
Formal Education	<p>Work requires broad knowledge in a general professional or technical field. Knowledge is normally acquired through four (4) years of an accredited college or university resulting in a Bachelor's degree or equivalent in Business Administration, Public Administration, Human Resource Management, Labor Relations, Organizational Development, Psychology, Sociology, Industrial Relations, Labor Economics, or a related field.</p> <p>Possession of a Juris Doctorate degree is preferred, but not required. The District will pay an incumbent's annual bar dues and MCLE courses for any incumbent with an active California bar license.</p> <p>Additional directly related experience beyond the minimum requirement may substitute for the required education based on the ratio of one and a half (1.5) years of experience for each (1) year of education.</p>
Experience	<p>A minimum of seven (7) years of experience in grievance handling, preparation and presentation of arbitration and at-the-table bargaining, including two (2) years of experience serving as the chief spokesperson and a minimum of two (2) years of experience supervising and directing</p>



	<p>staff in the performance of the employee and labor relations functions. First chair, chief negotiator experience preferred. Experience with a public transportation agency a plus, but not required.</p>
Supervision	<p>Work involves problem solving and mediating highly conflicting, unexpected and unusual problems involving multiple groups. Applies broad management responsibility for a large program or set of related functions. Provides direct and indirect supervision to lower level personnel</p>
Human Collaboration Skills	<p>Recommendations regarding policy development and implementation are made and/or recommended. Evaluates customer satisfaction, develops cooperative associations, and utilizes resources to continuously improve customer satisfaction.</p>
Freedom to Act	<p>The employee normally performs the duty assignment according to his or her own judgment, requesting supervisory assistance only when necessary. Special projects are managed with little oversight and assignments may be reviewed upon completion. Performance reviewed periodically.</p>
Technical Skills	<p>Advanced: Work requires advanced skills and knowledge in approaches and systems, which affect the design and implementation of major programs and/or processes organization-wide. Independent judgment and decision-making abilities are necessary to apply technical skills effectively.</p>
Budget Responsibility	<p>Position has major fiscal responsibility. Is responsible for department-wide financial decisions. Assures that appropriate linkages exist between budget requests and departmental goals and objectives. Monitors budget plan, and adjusts as necessary.</p>
Reading	<p>Advanced – Ability to read literature, books, reviews, scientific or technical journals, abstracts, financial reports, and/or legal documents. Ordinarily, such education is obtained in at the college level or above. However, it may be obtained from experience and self-study.</p>
Math	<p>Advanced - Ability to apply fundamental concepts of theories, work with advanced mathematical operations methods, and functions of real and complex variables. Ordinarily, such education is obtained in at the college level or above. However, it may be obtained from experience and self-study.</p>
Writing	<p>Advanced - Ability to write editorials, journals, speeches, manuals, or critiques. Ordinarily, such education is obtained in at the college level or above. However, it may be obtained from experience and self-study.</p>
Certification & Other Requirements	<p>Membership in good standing with the California State Bar, preferred but not required. Attorney applicants can have no record of discipline by a State Bar Association.</p>



KNOWLEDGE

- Public sector employee relations typical provisions of collective bargaining agreements and public employee labor laws.
- Procedures for grievance and arbitration proceedings.
- Principles and practices of public sector collective bargaining.
- Principles and practices of administering a comprehensive substance abuse program.
- Principles and practices of budget planning, preparation, administration and control.
- Principles and practices of collaborative problem solving.
- Current labor relations practices, trends and major problems in the public sector.
- Labor contract, construction, and principles of language interpretation.
- Specific laws and regulations impacting employee and labor relations.
- Negotiation strategies and table tactics.
- Impasse resolution procedures and options such as mediation and interest.
- Costing out provisions of the labor agreement to determine the overall cost of the agreement.
- Principles of corrective disciplinary action.
- Arbitration precedent on sustaining discipline on specific acts of misconduct.
- Principles of just cause for sustaining discipline in specific situations of misconduct.
- Effective techniques of supervision and performance evaluation.
- Principled or interest-based process of decision making and conflict.
- General knowledge of Federal and California leave law (e.g. FMLA, ADA, California Family Rights Act, etc.)

SKILLS

- Advanced word processing, spreadsheet and database software
- Specialized software related to functional area

ABILITIES

- Learn and incorporate disciplinary history of the District on specific actions of misconduct.
- Learn and administer provisions of the collective bargaining agreement, rules, and policies guiding conduct of employees.
- Learn and incorporate interests of the union on specific rules or disciplinary principles.
- Learn and incorporate interrelationships of provisions or proposed actions on other operating departments or work units.
- Learn job classifications for making a determination as to whether or not they are



safety sensitive.

- Determine and work with competing interests among staff over the goals and objectives of negotiations.
- Understand political influences on the negotiation process.
- Construct language for precise and clear understanding by all readers.
- Find an agreed upon resolution to issues within the economic and operating parameters established for negotiations.
- Achieve consistent administration of complex language changes.
- Identify practices and contract provisions impacting or giving direction on consistent handling of discipline.
- Investigate and determine objective facts that will sustain or modify proposed actions.
- Mediate resolution to difficult issues between labor and management.
- Maintain consistent administration of actions of a similar nature
- Maintain retrievable records of disciplinary actions for future use.
- Know and understand all the rules and procedures of the District that might impact on a particular situation.
- Understand the underlying operational problems that give rise to a question.
- Know and understand the laws and policies that must be applied to resolve a particular question.
- Keep abreast of changes to the regulations in order to maintain compliance.
- Review staff decisions to conduct post accident or reasonable suspicion testing to be sure they are within compliance requirements.
- Monitor service provider contracts to be sure they are in compliance with the regulations.
- Review and adjust random selection timing to maintain compliance with regulations.
- Adjust policies and procedures for administering disciplinary actions consistent with union agreements.
- Effectively present a budget within the constraints of limited finances that accomplishes the departmental goals.
- Supervise a workforce in a way that keeps the team together and working productively.
- Determine an effective course of staff training and development with limited resources.
- Keep abreast of changing rules and procedures that impact managing a department.
- Search out individuals within the District to effectively respond to departmental operating questions.
- Work effectively under stressful situations involving confrontation and conflict.
- Work effectively with labor unions.
- Establishing and maintaining effective working relationships with those contacted in the course of work.
- Build trust with other staff that may have competing interests in resolving complex



labor issues.

- Overcome the undermining effects of the decisions of others that impact the stability of labor-management relations.
- Keep up-to-date on the current state of the applicable laws and regulations.
- Effectively train staff so that they are aware of changes that will impact their decisions.
- Effectively negotiate complex bargaining agreements.
- Communicate clearly and effectively, both orally and in writing.
- Ability to be perceived as fair, tolerant, honest, and consistent in application of policies and procedures.



OVERALL PHYSICAL STRENGTH DEMANDS:

-Physical strength for this position is indicated below with "X"-

Sedentary	Light	X	Medium	Heavy	Very Heavy
Exerting up to 10 lbs. occasionally or negligible weights frequently; sitting most of the time.	Exerting up to 20 lbs. occasionally, 10 lbs. frequently, or negligible amounts constantly OR requires walking or standing to a significant degree.		Exerting 20-50 lbs. occasionally, 10-25 lbs. frequently, or up to 10 lbs. constantly.	Exerting 50-100 lbs. occasionally, 10-25 lbs. frequently, or up to 10-20 lbs. constantly.	Exerting over 100 lbs. occasionally, 50-100 lbs. frequently, or up to 20-50 lbs. constantly.

PHYSICAL DEMANDS:

C	F	O	R	N
Continuously 2/3 or more of the time.	Frequently From 1/3 to 2/3 of the time.	Occasionally Up to 1/3 of the time.	Rarely Less than 1 hour per week.	Never Never occurs.

Note: This is intended as a description of the way the job is currently performed. It does not address the potential for accommodation.

-Physical Demand-	-Frequency-	-Brief Description-
Standing	F	Making presentations; communicating with co-workers
Sitting	C	Desk work; meetings; driving
Walking	F	To other departments/offices; around work site
Lifting	O	Supplies; files
Carrying	O	Supplies; files
Pushing/Pulling	O	File drawers; tables and chairs
Reaching	O	For supplies; for files
Handling	C	Paperwork
Fine Dexterity	F	Computer keyboard; telephone keypad; calculator
Kneeling	O	Filing in lower drawers; retrieving items from lower shelves/ground
Crouching	R	Filing in lower drawers; retrieving items from lower shelves/ground
Crawling	R	Under equipment
Bending	R	Filing in lower drawers; retrieving items from lower shelves/ground
Twisting	F	From computer to telephone; getting inside vehicle
Climbing	O	Stairs
Balancing	N	
Vision	C	Reading; computer screen; driving; observing work site
Hearing	C	Communicating via telephone/radio; to co-workers/public
Talking	F	Communicating via telephone/radio; to co-workers/public
Foot Controls	O	Driving
Other (specified if applicable)		None noted.

MACHINES, TOOLS, EQUIPMENT, SOFTWARE, AND HARDWARE:

Telephone, calculator, copier, automobile, fax machine, computer and associated hardware and software.



ENVIRONMENTAL FACTORS:

C Continuously	F Frequently	O Occasionally	R Rarely	N Never
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D Daily	W Several Times Per Week	M Several Times Per Month	S Seasonally	N Never
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-Health and Safety Factors-	
Mechanical Hazards	N
Chemical Hazards	N
Electrical Hazards	N
Fire Hazards	N
Explosives	N
Communicable Diseases	R
Physical Danger or Abuse	N
Other (see 1 below)	N

-Environmental Factors-	
Respiratory Hazards	N
Extreme Temperatures	N
Noise and Vibration	N
Wetness/Humidity	S
Physical Hazards	N

(1) N/A

PROTECTIVE EQUIPMENT REQUIRED:

NON-PHYSICAL DEMANDS:

F Frequently From 1/3 to 2/3 of the time	O Occasionally Up to 1/3 of the time	R Rarely Less than 1 hour per week	N Never Never occurs
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-Description of Non-Physical Demands-	-Frequency-
Time Pressure	F
Emergency Situation	R
Frequent Change of Tasks	O
Irregular Work Schedule/Overtime	O
Performing Multiple Tasks Simultaneously	O
Working Closely with Others as Part of a Team	F
Tedious or Exacting Work	O
Noisy/Distracting Environment	R
Other (see 2 below)	N/A

(2) N/A

PRIMARY WORK LOCATION:

Office Environment	X	Vehicle	
Warehouse		Outdoors	
Shop		Other (see 3 below)	
Recreation/Neighborhood Center			

(3)N/A

The above statements are intended to describe the general nature and level of work being performed by individuals assigned to this position. They are not intended to be an exhaustive list of all responsibilities, duties, and skills required. This description is subject to modification as the needs and requirements of the position change.